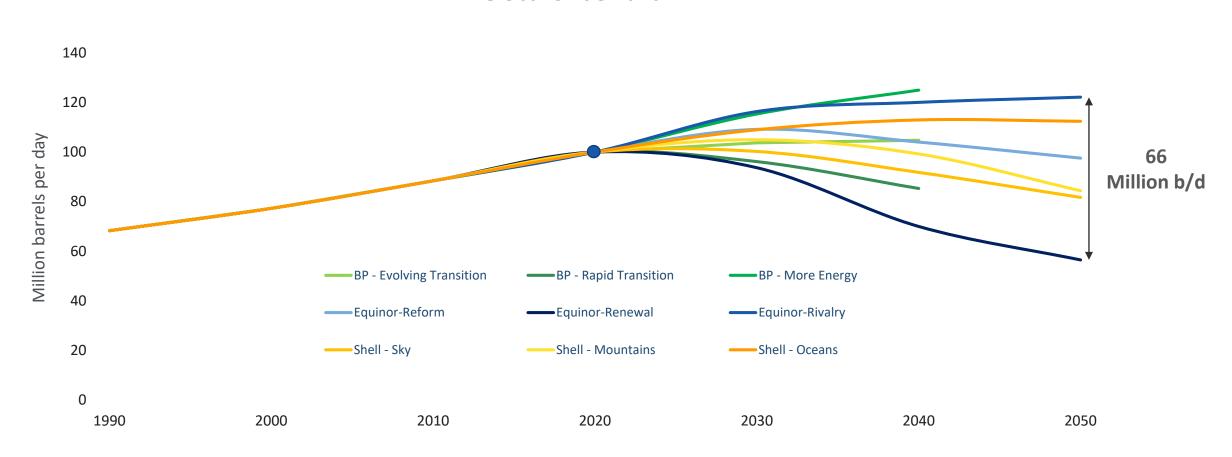


The outlook for oil demand is highly uncertain

'Optionality' is becoming increasingly important for some producers



Global oil demand

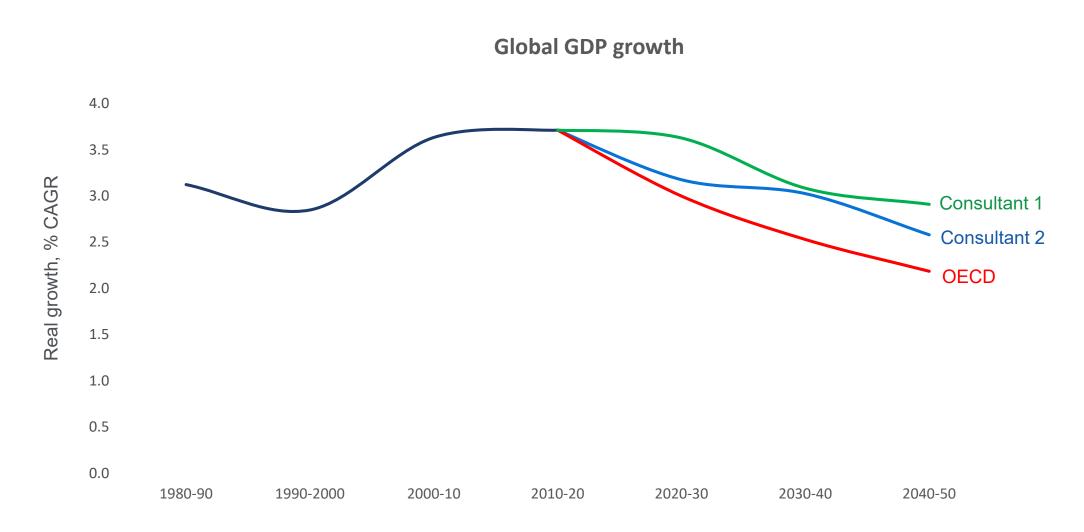


Source: Company reports. Note: Data normalized around current demand of ~100 million b/d

Why?...



There is significant uncertainty about the pace and composition of economic growth



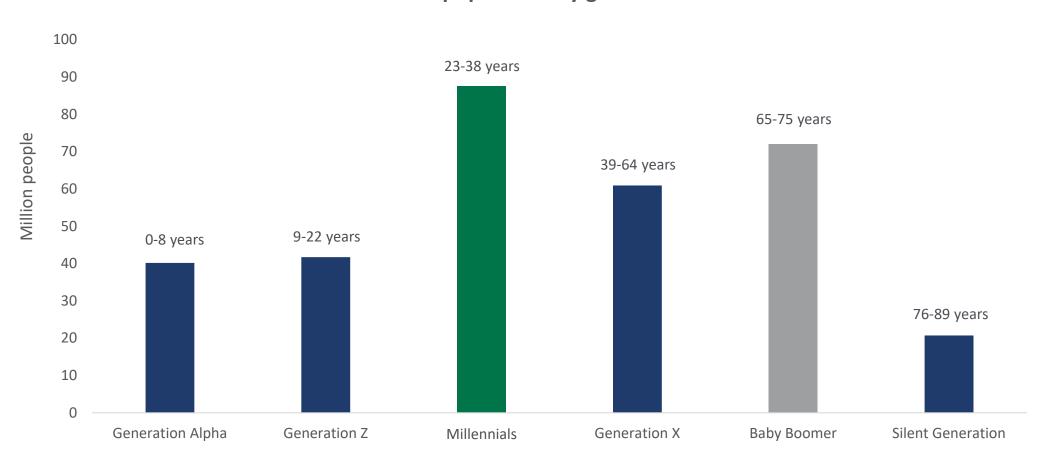
Source: OECD, Industry consultants

The Millennial generation will drive the world economy



The question is how will they consume energy, and more specifically, hydrocarbons?

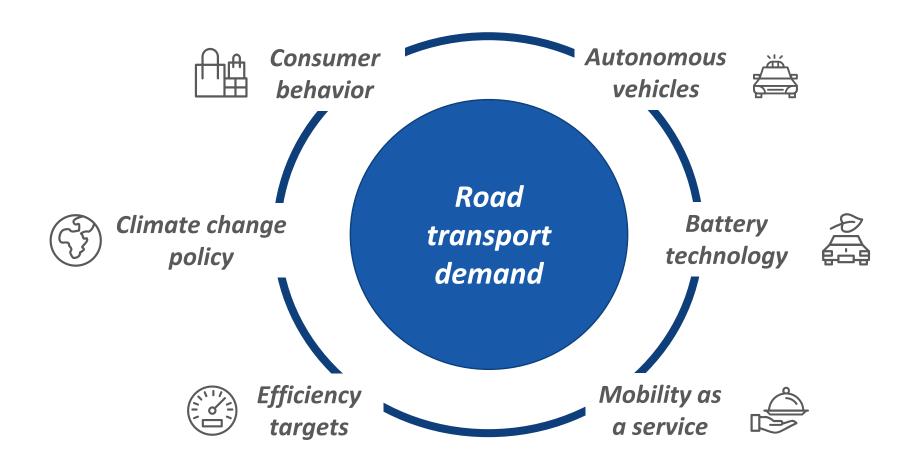
USA population by generation



Source: US Census Bureau

...And then there are the oil specific drivers of uncertainty







Thank you