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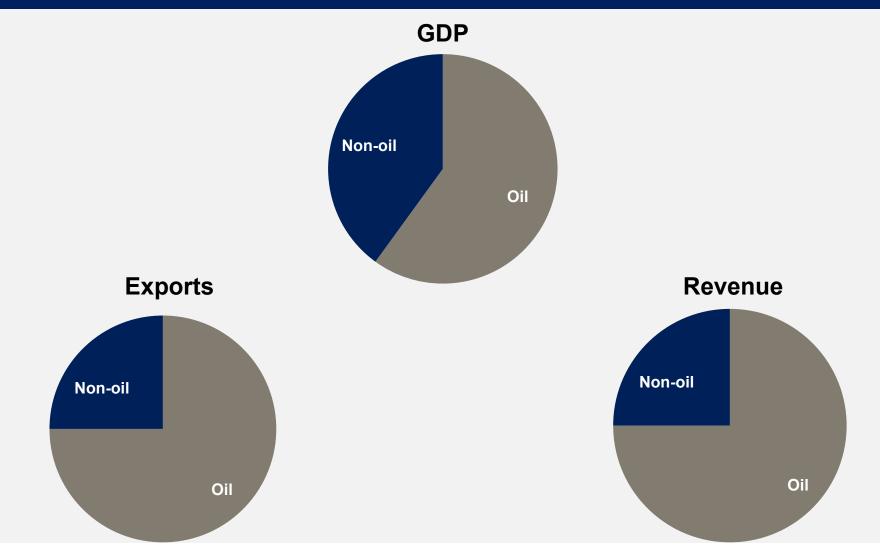
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Gulf Exports, Revenue & GDP by type in 2014





Gulf countries have implemented economic diversificationenhancing policies



Kuwait Vision 2035, announced in 2017, aims to:

- 1. Add 3500 new SMEs, aiming to diversify the local economy
- 2. Increase investments by 11%
- 3. Increase renewable energy use by 15%
- 4. Support human capital, through building new 13 colleges



Oman Vision 2040, announced in 2019, aims to :

- 1. Raise non-oil GDP share of total GDP to >90%
- 2. Raise the share of FDI in GDP to 10%
- 3. Raise the share of Omani labor force to 40% of total



- **UAE Vision 2021**, announced in 2010, aims to :
- 1. To build a competitive knowledge-based economy
- 2. To have a world-class education and healthcare systems



Bahrain Vision 2030, announced in 2008, aims to :

- 1. To diversify the economy in the long run
- 2. To increase productivity and skills
- 3. To enhance government efficiency

The Vision 2030 introduced 13 Vision Realization Programs (VRPs)





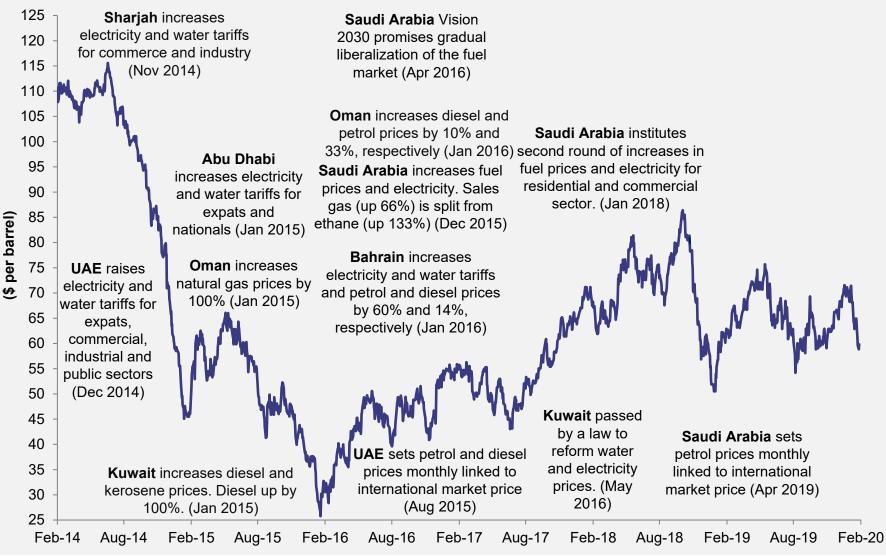
The VRPs are seen as vital to helping translate the Vision into programs, with action plans designed to measure outcomes.

The progress of VRPs will be tracked through:

- i) the contribution of each program to six key macroeconomic indicators including; GDP, private sector employment, contribution to local content, trade balance, government revenue, and nongovernment investment.
- *ii)* the direct impact achieved by the program towards detailed KPIs
- *iii) indirect contribution to the KPIs associated with relevant SOs.*

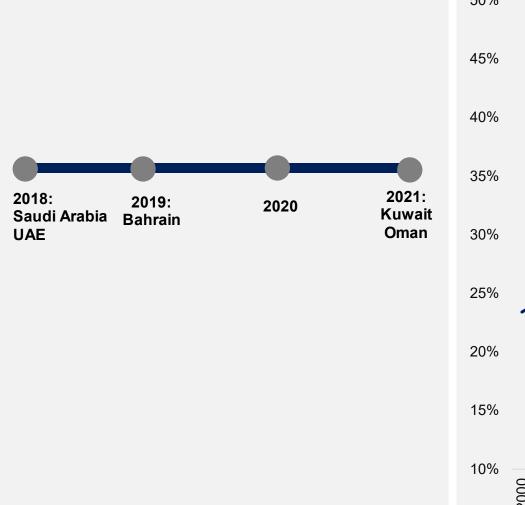


Timeline of energy price reform in the Gulf region

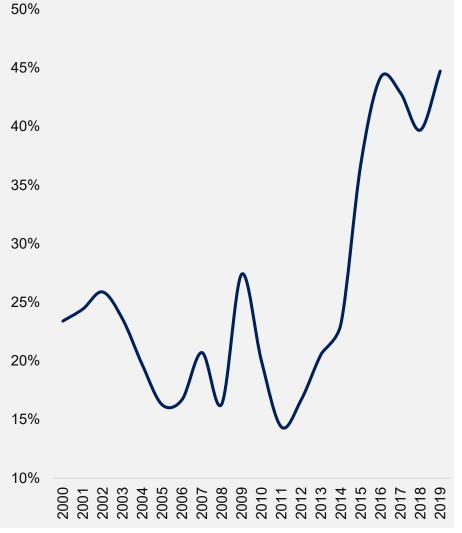




Implementation of VAT



Non-Oil Revenue vs. Total Revenue

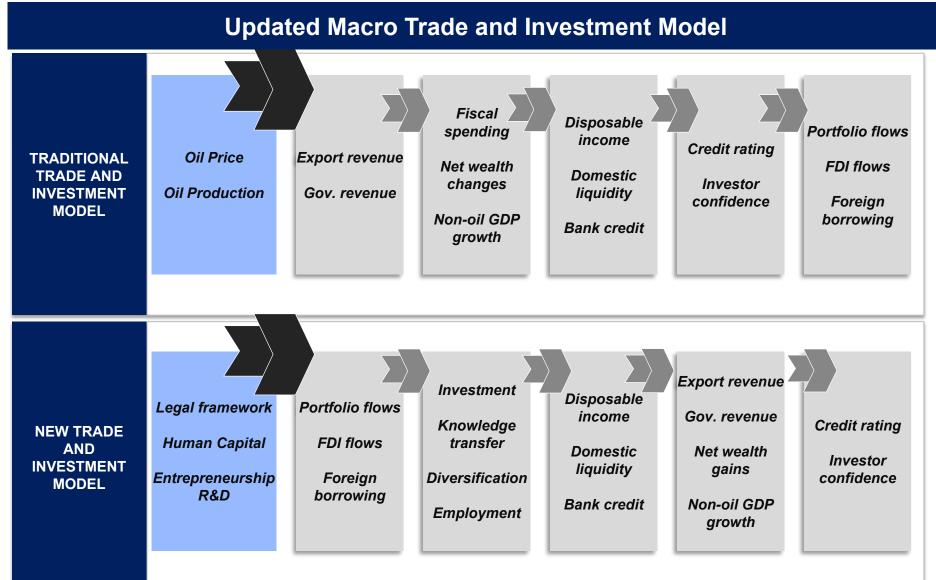




National Industrial Development and Logistics Program









Thank You!