

"Cooperation: Deepening Interdependence"

12 June, 2013











Context-Host Countries



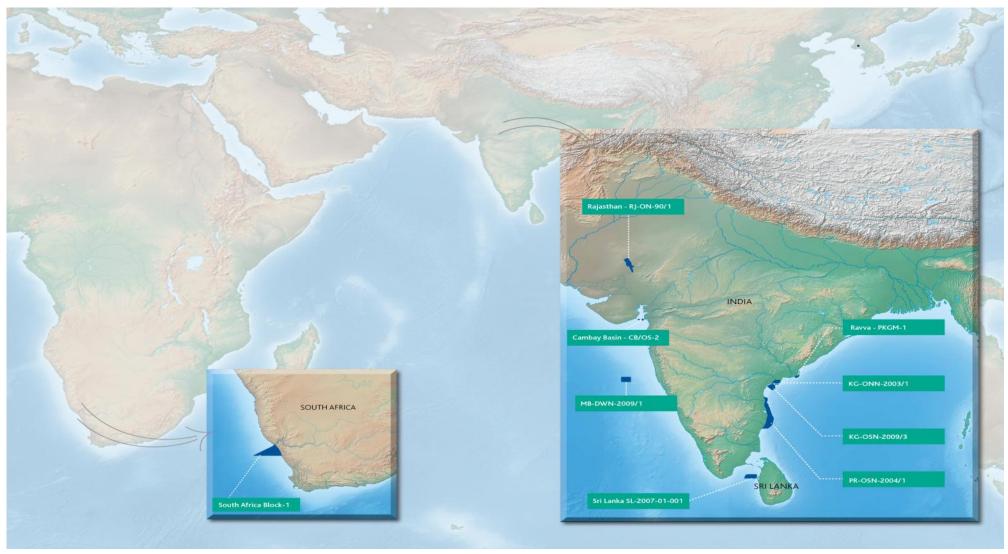
➤ Natural Resources belong to the citizens!

➤ NOC are the jewels in the crown of Host Governments!

➤ Ultimate objective is to improve the quality of life!

Cairn Credentials





Enablers in India (1/2)



- Promoting Technology
 - Is it the forte of only Majors? World's longest, continuously heated and insulated pipeline

 Being possessive restricts access - being open and sharing

Competing with Oil Field Service providers

Enablers in India (2/2)



- Empowering Local Economy
 - Employment & Enterprise
 - Making a difference out of conviction! Cairn Enterprise Centre
 - Learning & Leveraging Bishnoi Community & Environment

- Practicing Transparency in Procurement
 - Agility to adopt local best practices Public opening of price bids!

Lessons Learnt



 Good economic decisions need to be politically sound too

This business needs to generate surplus to reinvest - but subsidy kills it!

- NOC IOC Equal Partners irrespective of size!
- Finally you are only a Guest in a host country!



Thank You

