### Dealing with the Unfolding Uncertainties in Energy Markets

KAPSARC-IEF Thought Leadership Workshop

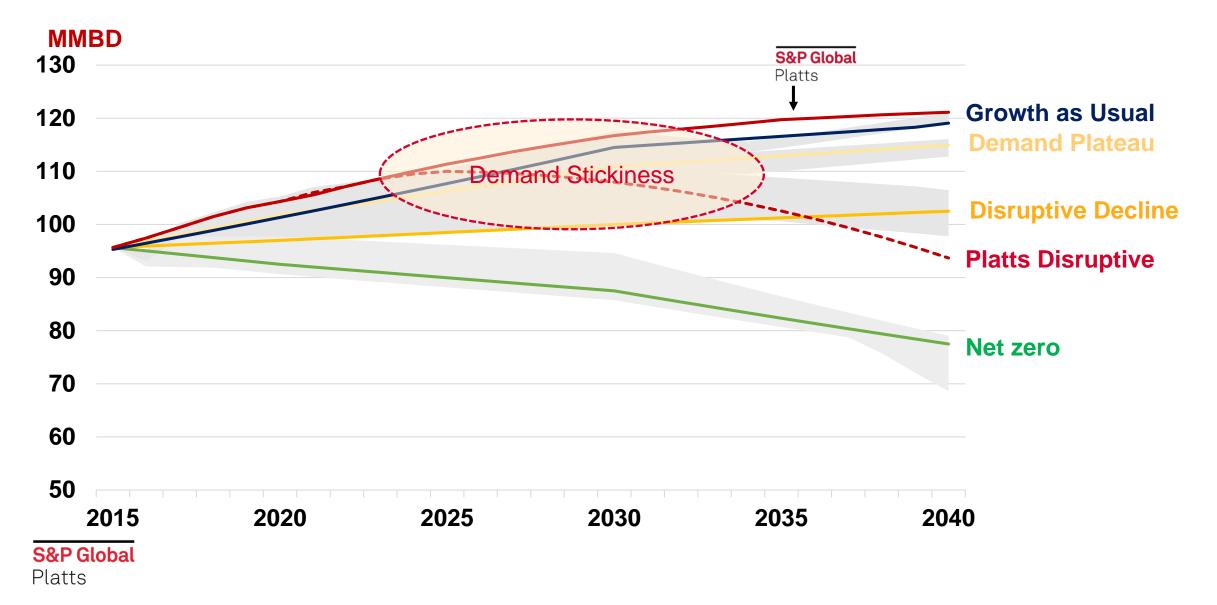




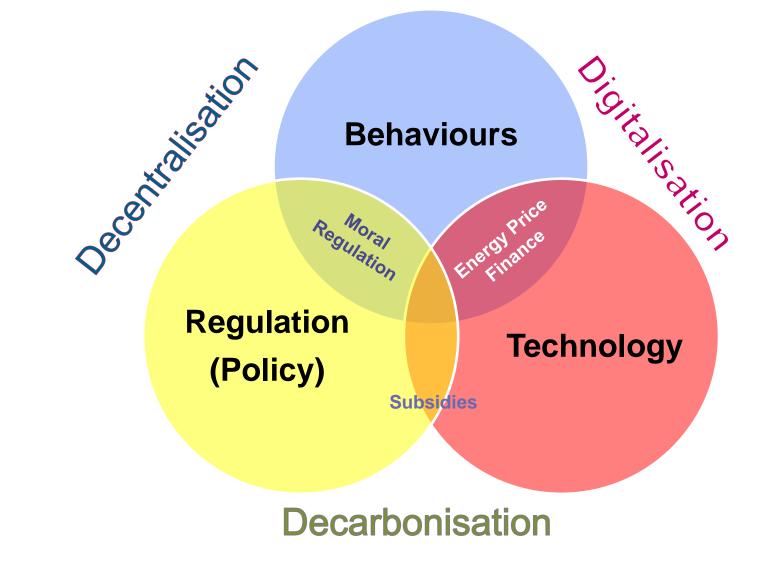
Chris Midgley Global Director of Analytics S&P Global Platts

February 15<sup>th</sup>, 2018

### There is an 80MMB/d variance in industry outlooks for 2040 which creates unprecedented <u>uncertainty</u>

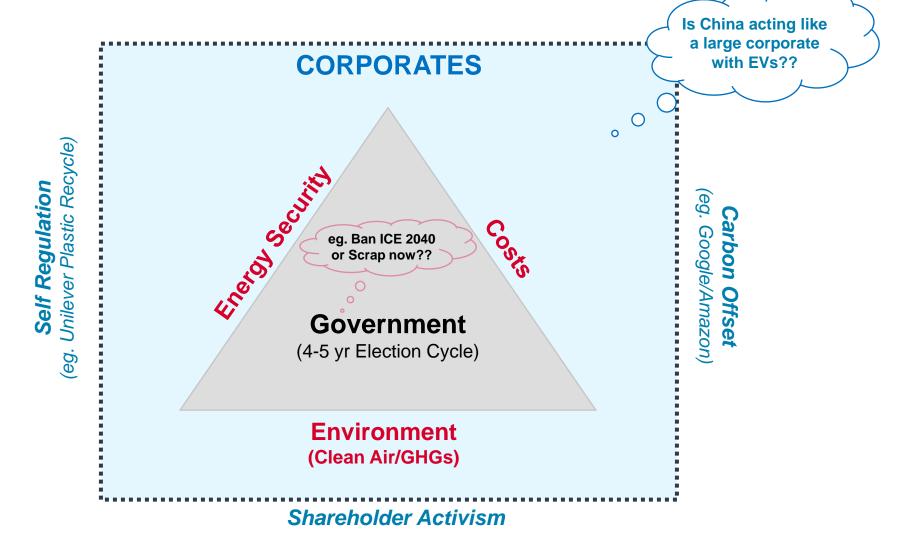


### Boardroom worry about the 3Ds which will be influenced by technology, regulation and human behaviours



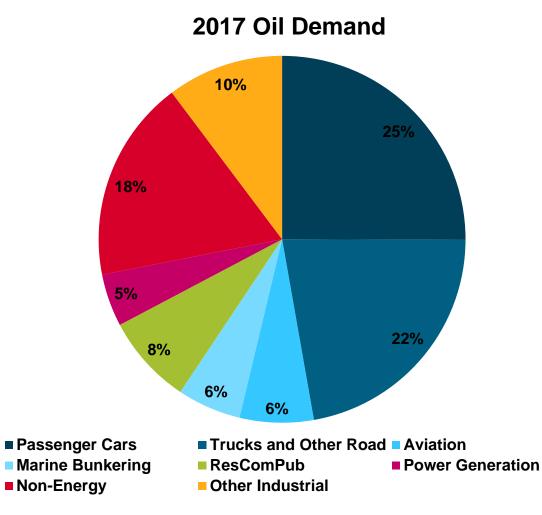


## Increasingly venerable Governments face a difficult trilemma while the role of corporates is growing

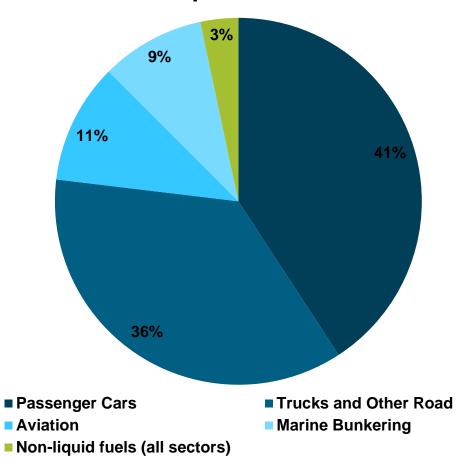




## Transport make up just over 60% of global oil demand of which 77% is Road Transport.



**2017 Transport Sector Demand** 



Source: S&P Global Platts Analytics

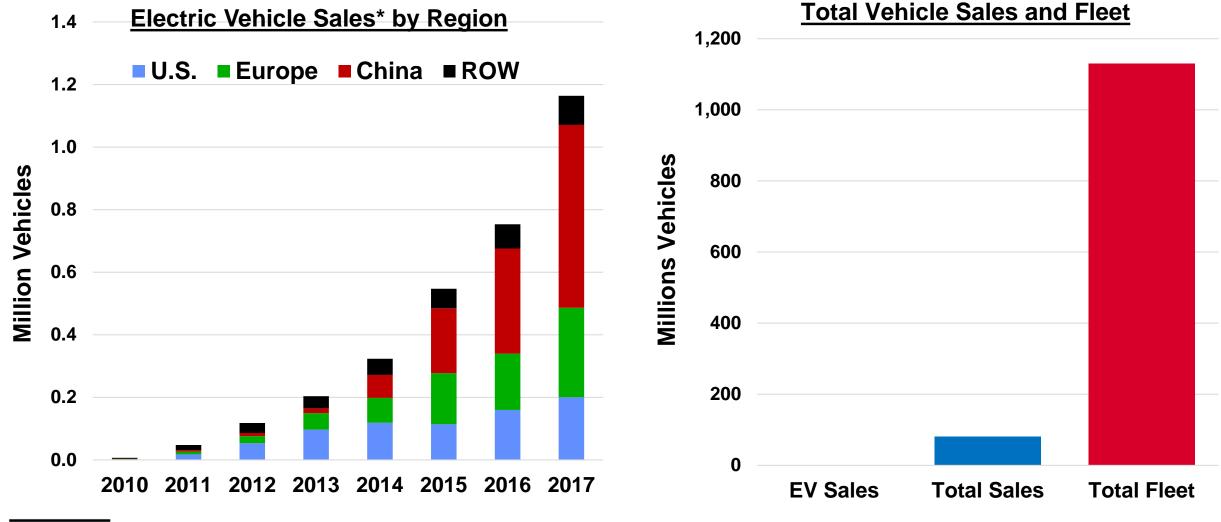
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### Transport has already been through one major transformation which took just 13 years, will the next one be as quick?



Easter Parade: 5th Avenue, April 15, **1900**: Spot the Car S&P Global Platts

## EV sales have risen rapidly (esp. in China), however it remains a fraction of all car sales and of the total fleet.

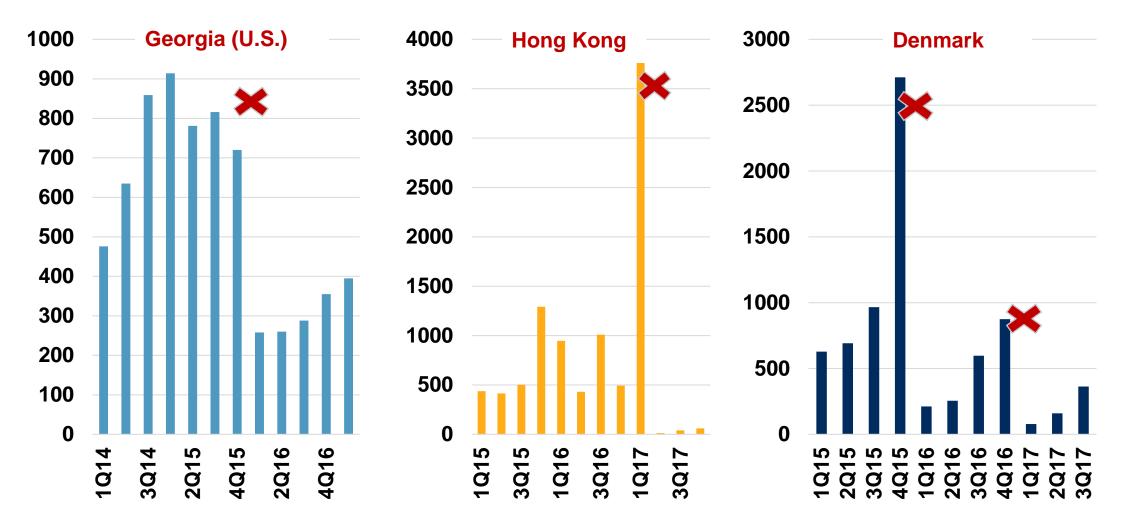


**S&P Global** Platts

\* Includes Plug-in Electric Hybrid vehicles (PHEVs) and Battery Electric Vehicles (BEVs)

Source: S&P Global Platts, IEA

#### EV uptake remains highly sensitive to the subsidies and incentives



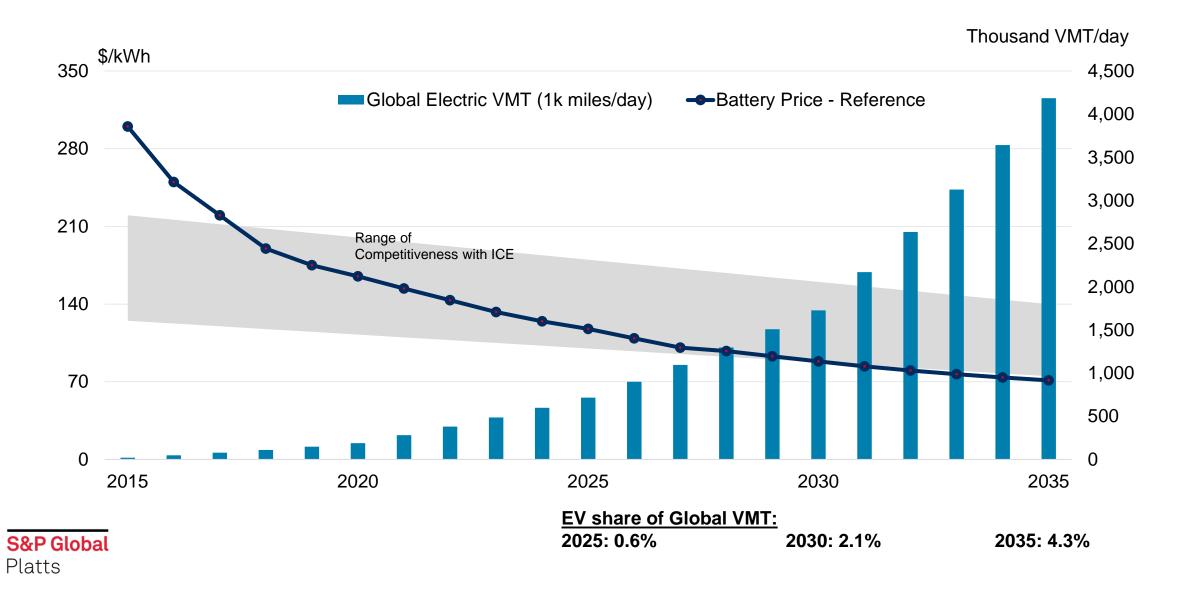
Source: European Automobile Manufacturers Association; Georgia Department of Revenue; Hong Kong Transportation Department



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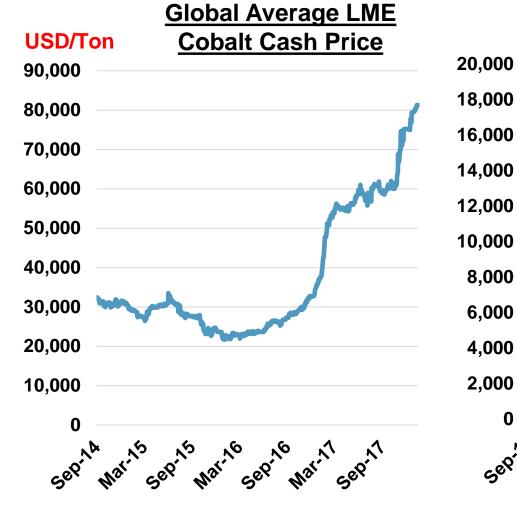
## In some countries EVs are starting to become economic but for majority battery costs need to drop much further

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#### **Rising Lithium and Cobalt Prices are increasing the ratio of** materials costs in Battery Packs and the future price floor.

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**Global Average Lithium Battery Pack Price Carbonate Price** <u>(\$/KWh)</u> 300 250 200 150 100 50 0 Naticepi Maticepi Maticepi 1H 2016 Today Lithium Cobalt **Other Costs** 

> Note: Assumes NCA battery chemistry. 2025 illustrates doubling of metals costs with no change in battery composition.

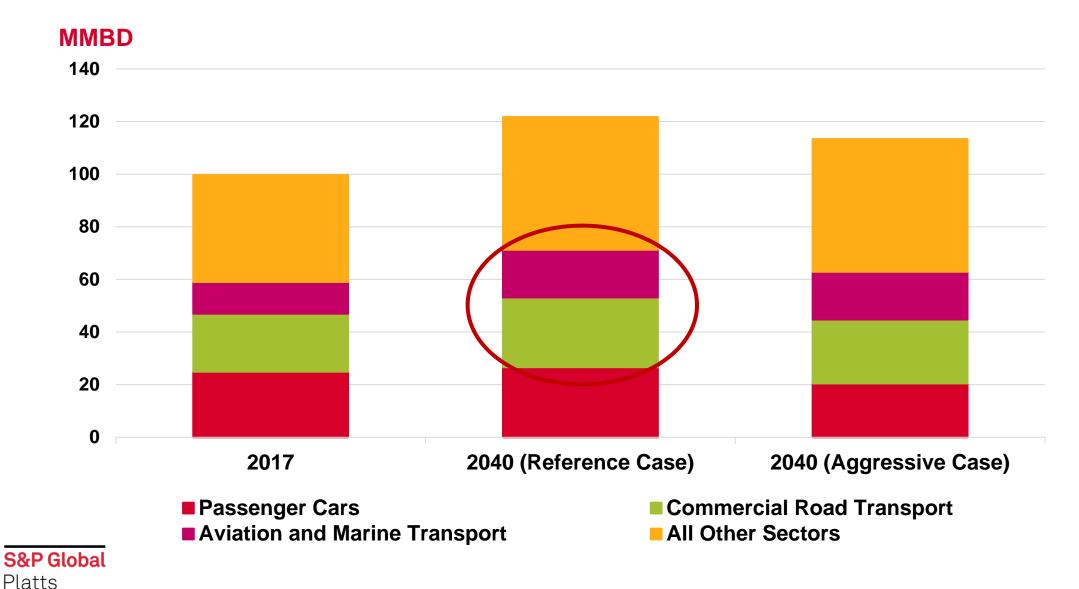
2025 (EST)

Source: S&P Global MI/SNL, Platts

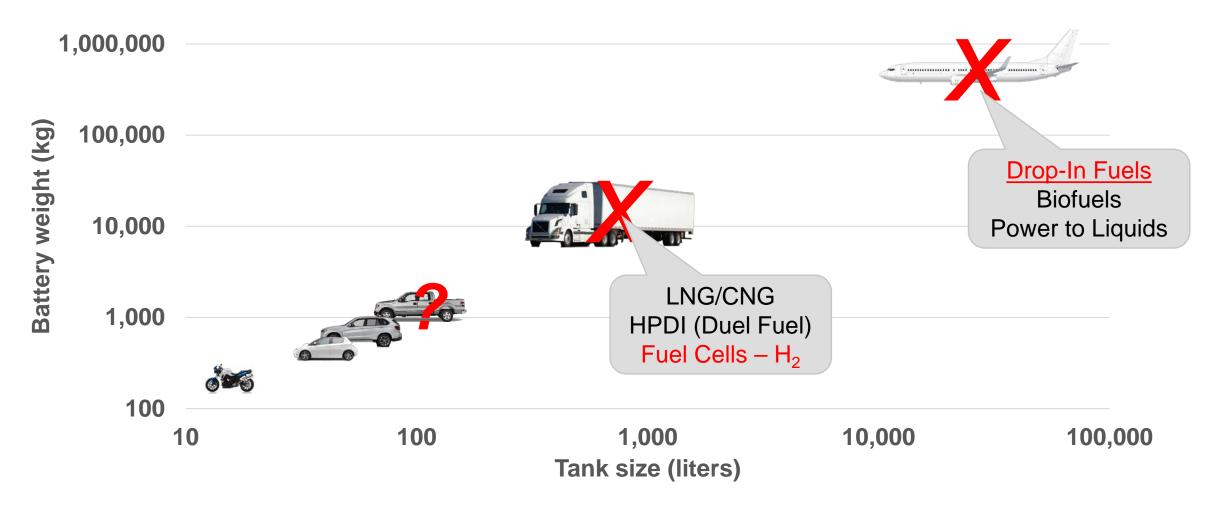
#### S&P Global Platts

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#### Even creating a disruptive case, demand stickiness slows down the rate of change in oil demand.



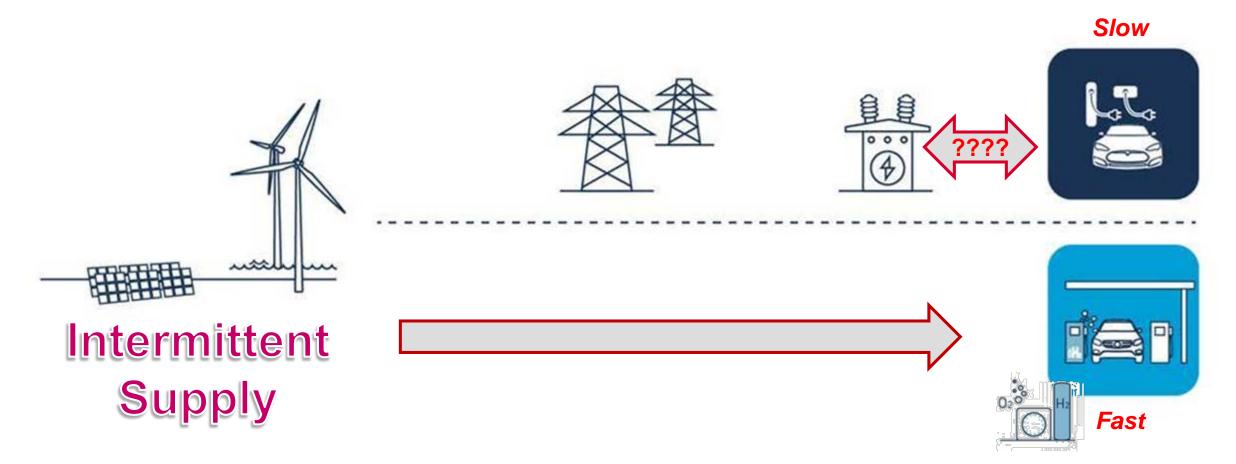
### Battery weight is almost infeasible for heavy-duty trucks & planes so alternative solutions are needed to impact oil demand.



Sources: S&P Global Platts Analytics, U.S. EPA, California ARB Note: Energy Density of Gasoline 65 x Best Commercial Battery



At scale, Hydrogen provides a lower cost\* solution to zero emission, high energy density fuelling integrated with renewables.



\* Hydrogen infrastructure cheaper than electric charging once you get to 1m vehicles..

# Decisions in the digital age?

Analytics is the answer.