



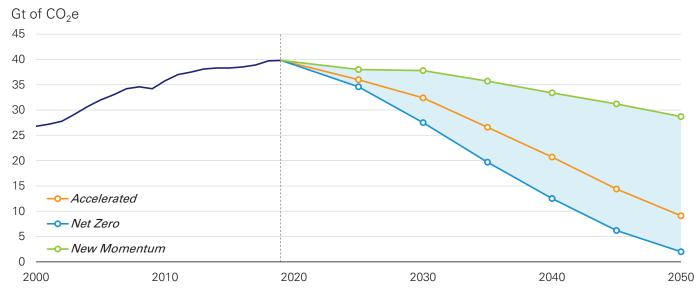
#### Michael Cohen

Head of Oil and Refining & Chief US Economist Strategy, Sustainability & Ventures

## Scenarios used to identify core beliefs and quantify uncertainty



#### Global carbon emissions



#### Modelling the impact of the Russia-Ukraine war: 3 channels





Heightened energy security



Weaker economic growth



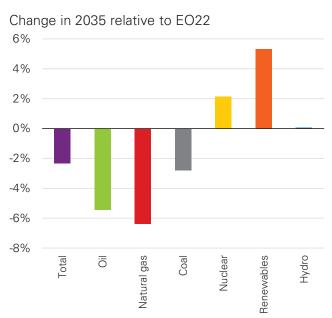
Changing mix of global energy supplies

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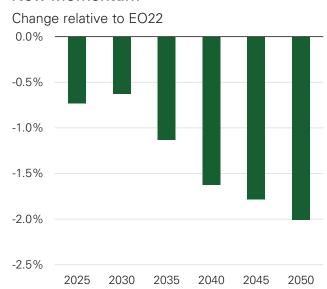
## Disproportionately large declines in oil and gas consumption



#### Change in primary energy in New Momentum



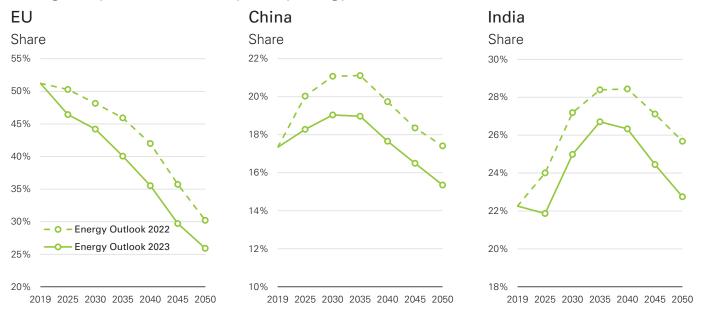
## Change in carbon intensity in *New Momentum*



## Energy concerns lead to permanently lower share of imported oil and gas



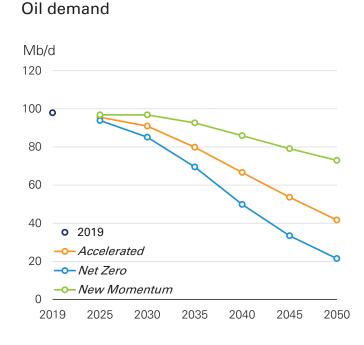
Oil & gas imports as a share of primary energy in New Momentum

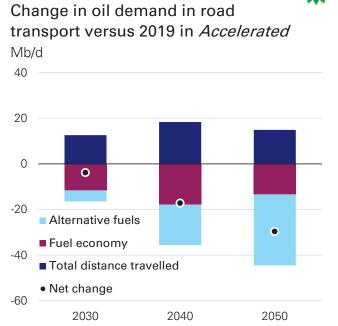


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## Oil demand declines due to transport electrification and efficiency

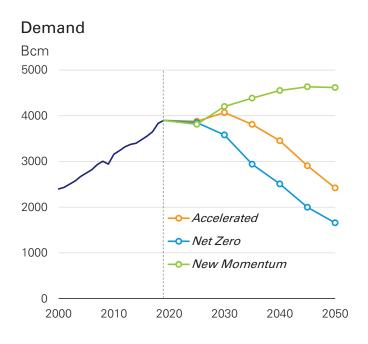




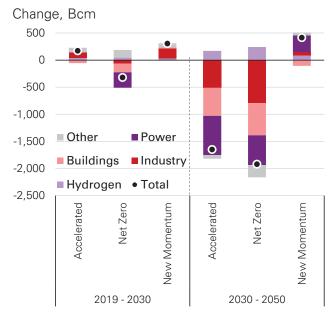


## Outlook for natural gas subject to the speed of the energy transition





#### Change in demand by sector

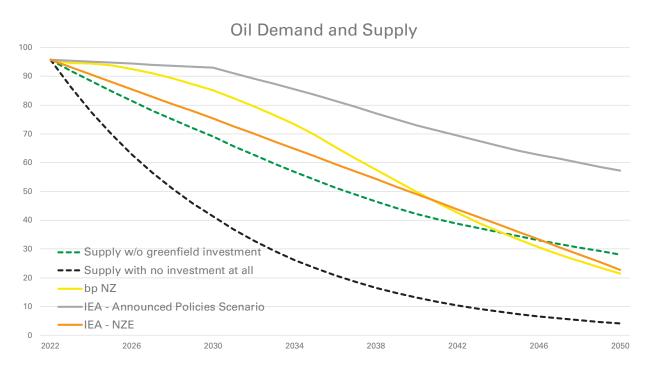


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7

#### Supply would fall faster without investment than NZ-aligned demand

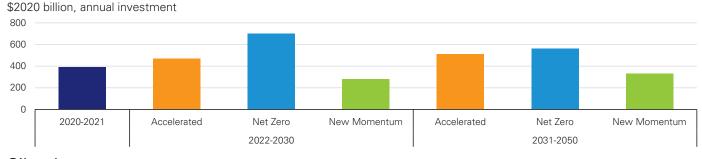




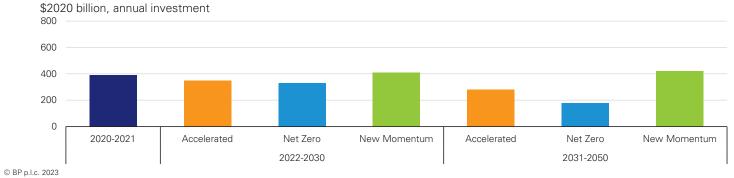
#### Need to scale up investment in clean energy while maintaining current levels in O&G





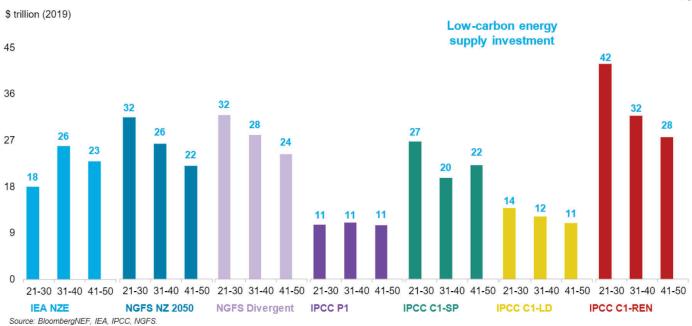


#### Oil and gas



## 1.5 degree climate scenarios require front loaded low carbon investment ..



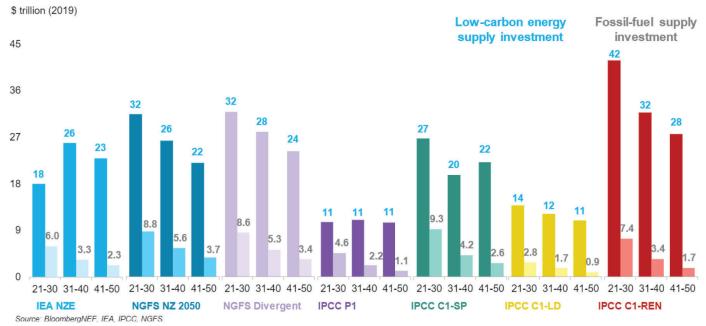


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9

#### ...and declining fossil fuel supply investment across all scenarios





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#### Key takeaways



- The Russia/Ukraine war accelerates the energy transition, prioritizing locally produced energy and curbing economic growth.
- Yet oil and gas still play a crucial role in the energy system and require continued investment.
- Amid uncertainty, producers to focus on advantaged hydrocarbons
- · Divergence in investment requirements due to outlook for oil demand
- All 1.5/2°C pathways involve rapid, deep GHG reductions in all sectors this decade.

## Decisive and Orderly transition

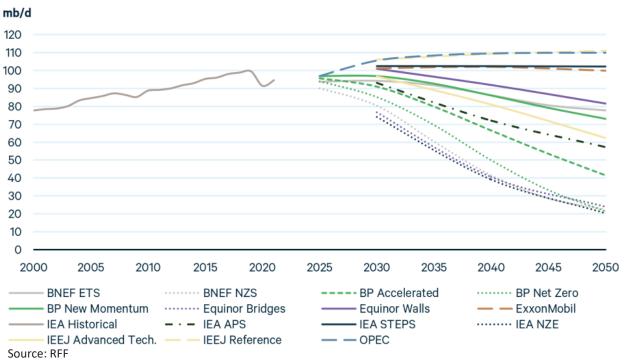


## Backup

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## Wide range of uncertainty

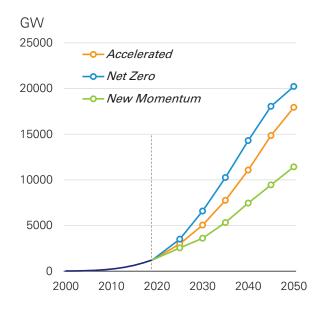




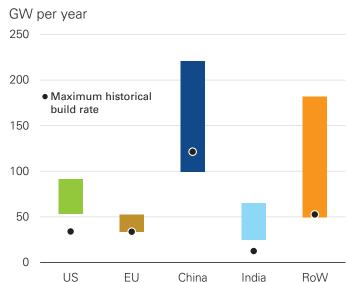
## Wind and solar energy

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#### Installed wind and solar capacity



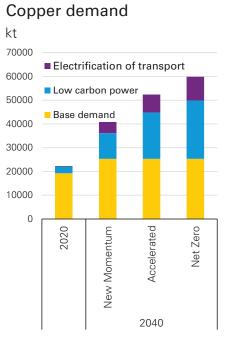
# Range of wind and solar capacity build rates in the three scenarios (2022-35)

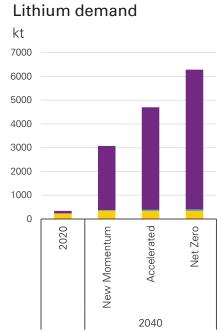


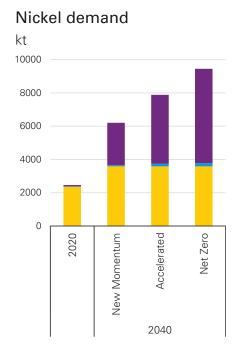
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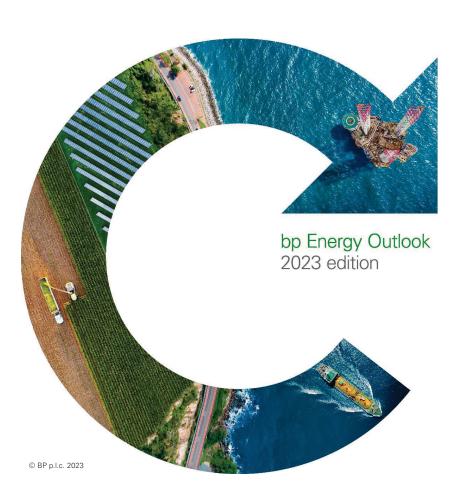
#### Outlook for critical minerals













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